



Glasgow Kelvin College

Board of Management

Minute

Minute for the meeting held in WG1 and WG2 in the Springburn Campus at 5pm on Monday 29 August 2022

1. Sederunt

Ian Patrick, Chair;
Rob Doyle, Vice Chair;
Derek Smeall, Principal;
Laura Birch;
Dr Marion Allison;
Dr Elaine Clafferty;
Heather McNeil;
John Hogg;
Dermot Grenham;
Natalie Phillips;
John McBride;
Jennifer Lavery, Support Staff Member;
Colm Breathnach, Teaching Staff Member;
Emma Leslie, Student Association Member; and
Noma Dube, Student Association Member.

In attendance:

Ian Beach, HMI Education Scotland
Linda Ellison – Secretary to the Board of Management;
Robin Ashton, Vice Principal – Curriculum and Quality Enhancement
Carol Goodwin, EIS – In attendance;
Jeanette Evans, Vice Principal – Operations;
Lisa Clark, Director of Corporate Services;
Doreen Shiels, Director of People and Culture;
Alastair McGhee, Director of Business Development;
Peter Brown, Director of Planning and Performance and Curriculum; and
Annette McKenna (*for recording purposes*).

2. Apologies

Michael O'Donnell.

3. Declarations of Interest

a) Interest

b) Connection

The Chair noted a declaration of interest in Item 20a as it referred to his performance review.

The Secretary to the Board of Management declared an interest in item 12 as this referred to her objectives and her role at the College.

The Chair reminded members that they could declare an interest at any point during the meeting.

4. Welcome

The Chair welcomed the following new members to their first meeting of the Board of Management:

Natalie Phillips, Board Member
John McBride, Board Member
Jennifer Lavery, Support Staff Member
Emma Leslie, Student Association Member
Noma Dube, Student Association Member

In addition, he welcomed Ian Beach, HMIE, Peter Brown, Director of Director of Planning and Performance and Curriculum and Alastair McGhee, Director of Business Development who would be delivering presentations to members.

I Patrick and other members congratulated Michael O'Donnell on the birth of his first child.

Members went around the table and introduced themselves for the new members.

5. Minute of the Previous Meeting held on 13 June 2022

Members accepted the minute as an accurate record of the business conducted at the meeting held on 13 June 2022.

6. a) Matters Arising from the Previous Meeting held on 13 June 2022

There were no matters arising from the previous meeting.

b) Matters Arising / Action List

i) Board of Management Action Log as at August 2022

The Chair of the Board took members through the content of the Action Log and members agreed to remove the items highlighted in green.

ii) Board of Management and Standing Committee Action Log

Members noted the content of the Action Log provided for their information.

Standing Items

7. a) Chair's Report

The Chair provided members with a summary of key activities, meetings, and events he had attended since the last meeting of the Board of Management, that included:

- attended Board induction meetings with new members of the Board of Management;
- attended Performance Review meeting with the Principal, also attended by R Doyle and L Ellison;
- attended Performance Review meeting with Secretary to the Board of Management;
- attended Remuneration Committee meeting;
- attended Tour of Campus Reinvestment projects with the Vice Principal Operations; and
- attended visit by the Lord Provost to the Springburn Campus.

He highlighted the huge amount of work undertaken on the College campuses over the summer break and thanked all the staff involved. He added that it was heartening to see the students back on site and that there was a real 'buzz' on the campuses. He

encouraged members to take part in the tour of the Easterhouse Campus that would be offered prior to the October Board meeting.

He added that the 6 December 2022 had been agreed as the date to hold the Board Development session being facilitated by the Principal, this would be followed by a Board Dinner.

b) Principal's Update Report

The Principal spoke to the content of the report, which detailed a summary of key activities, meetings and events attended since the last meeting of the Board of Management and highlighted:

- working on the College new Operating Plan that would be provided to members, for approval, at the October 2022 Board of Management meeting. He added that the Plan was a dynamic, ongoing document due to the challenges the College and the Sector faced;
- participated in a Ministerial visit to Springburn Campus by Mr Jamie Hepburn, Minister for Further Education, Higher Education and Science;
- meeting with new Executive Director of Education for Glasgow City Council – Douglas Hutchison;
- Glasgow Region, Principal representative to the Four Nations College Alliance;
- meeting with the Four Nations College Alliance – Conference being held in Wales in October 2022; and
- participated in a visit to Springburn Campus of new SFC Director of Finance, Richard Maconachie.

He added that he had been invited to the Parliamentary Education, Children and Young People Committee on 21 September 2022 to give evidence to assist their *"inquiry on college regionalisation, to look at what has been learned from regionalisation over the past decade and how this might inform the future change within sector."*

Members noted the content of the Principal's Update Report.

c) Students Association Progress Update

The Student Association Presidents' spoke to the content of the report that sought to provide members with an update on the Student Association (SA) activities since the last Board of Management meeting.

E Leslie informed members that she had been elected as full time SA President with a remit focussed on Student Welfare. She added that she was enjoying her new role and looked forward to working with the students in session 2022/23. She highlighted that the SA had met with class representatives and were involved in Freshers Week which had been a successful event. She noted that the SA online presence had increased due to the new Digital and Social Media Assistant.

N Dube informed members that both SA Presidents' had undertaken SPARQs training and had participated in the College organised mental health and wellbeing events. She added that E Leslie had been elected as the GCRB student member for 2022/23. In addition, she informed members that they were currently working to finalise the SA Partnership and Mental Health Agreement and would bring this to a future meeting of the Board of Management.

The Chair stated that the Board of Management appreciate the work undertaken by the SA and that it was heartening to hear that they are enjoying their roles.

Members of the Board of Management agreed to note the content of the report.

8. Draft Standing Committee Minutes

NOT IN THE PUBLIC DOMAIN

a) Draft Remuneration Committee Minute – 13 July 2022

The Chair of the Remuneration Committee spoke to the content of the draft minute.

R Doyle provided members with a summary of the draft minute and noted that, with regard to the Principal and senior staff remuneration, members had discussed two options for the salary increase and had agreed on option one. He added that members recognised the outstanding job undertaken by the Principal and the senior staff.

Presentations

9. Education Scotland Progress Visit Report

HMI, I Beach, spoke to the content of the report on the findings of the College Education Scotland Progress Visit, held week beginning 9 May 2022.

He informed members that the outcome of the visit was that satisfactory progress had been made with a caveat that further progress is required in developing and implementing arrangements to support evaluation leading to improvement. He added that the visit had been conducted online with Associate Assessors from other colleges as part of the team.

He took members through, in considerable detail, the content of the report that included areas of positive progress and areas for further progress. He highlighted the challenges the College faced due to its student demographic.

R Ashton informed members that the actions contained within the report had been extracted and compiled into an Action Plan with potential ways to address these at college level with the intention they would sit within Operational Plans. He added that the Action Plan had been reported to the Academic Board and the Learning & Teaching Committee.

J McBride referenced the action for further progress noted on page 6 of the report related to the College slow response rates in some cases of student queries. R Ashton informed members that these were normally minor issues and that the College planned to put timescales in place for such responses going forward. He highlighted the challenge the College had in getting students to complete satisfaction surveys.

The Chair commented that the College were aware of some of the actions listed in the report and felt that the context the College was working in had not been fully taken into account. He also commented that the curriculum delivery on 2021-22 had been severely impacted by Scottish Government guidelines on Covid-19, and this operational context was not appropriately reflected in the report. I Beach stated that Education Scotland's focus was on improving the experience for the learner and he would now work with the College on an ongoing basis to work on the identified areas and share best practice.

M Allison added that the context was as important as the figures, for example, when reviewing withdrawal figures some students may have left to attain employment.

In a response to a question from H McNeil, I Beach informed members that colleges could not complete actions identified by HIME reports previously due to Covid19.

R Ashton added that there is a long list of positives contained within the report and it was reassuring that any actions identified had already been identified by the College. He noted the hard work undertaken by staff. The Principal added that it was good to have external professions reflecting the same priorities as the College.

In a response to a question from the Chair, I Beach informed members that during the visit, HMle spoke to circa 10/15 students.

The Chair thanked HMle I Beach for his attendance and his presentation.

Members of the Board of Management agreed to note the content of the report.

10. Partnership and Stakeholder Engagement

The Director of Business Development and Director of Planning and Performance and Curriculum spoke to the content of the report, and accompanying presentation, that sought to inform the Board of Management on the nature of the College's engagement with stakeholders, partners, employers and community groups and how that engagement supports the College's strategic objectives.

A McGhee spoke to section 3 of the report, key areas of stakeholder engagement for Business Development.

He provided members with an overview of the section that included key areas of engagement in commercial programmes e.g. City and Guilds, Flexible Workforce Development Fund (FWDF) and MADE Barbering Academy plus work placements e.g. Keepmoat Homes and MacTaggart Group. He also provided an overview of international activity, corporate social responsibility and Foundation Apprenticeships. He highlighted that the Business Development Team manages externally funded, multi partner projects. He provided members with a flavour of the broad spectrum of stakeholders the College engages with as shown in slide 2 of the presentation.

The Principal added that the FWDF is a grant received by SFC and managed by the Business Development Team and could be subject to future reductions.

P Brown spoke to section 4 of the report, key areas of stakeholder engagement for Faculties.

He provided members with an overview of the section that included the lengthy key areas of engagement within the three faculty areas such as BESA, CITB, Robertson Construction, Remade Network, NHS, Rosemount Learning, Cranhill Development Trust, Partick Thistle Football Club, Scottish Fire and Rescue. In addition, he provided members with an overview of the enrolment figures involved and examples of emerging educational needs and planned developments.

In a response to a question from M O'Donnell, A McGhee informed members that in terms of some commercial and training funds, the College depends on allocations from external parties such as GCRB and the SFC. A particularly relevant example of this is

the Flexible Workforce Development Fund, where funding allocated to the College is insufficient to meet commercial demand.

He added that there is scope to work with bodies such as City and Guilds to further develop the College's commercial portfolio in areas such as electrical training and sustainable energy programmes, although this is dependent on the College's resources to deliver this training. He noted that the Commercial Team keep a close eye on all opportunities open to the College.

In response to a question from D Grenham, P Brown informed members that former students' Alumni, bring the College materials and donations as well as students.

H McNeil commented that she welcomed the report that showed the extent and variety of stakeholder engagement. The Chair echoed the comments and added that an annual update report on this would be beneficial. He and the Principal agreed to consider this further.

The Chair thanked A McGhee and P Brown for their attendance and their presentation.

Members noted the content of the report and the supporting presentation.

Action: The Chair and the Principal to consider the benefit of an annual Partnership and Stakeholder Engagement report.

11. Financial Forecast Return 2020/21 to 2022/23 – NOT IN THE PUBLIC DOMAIN

The Vice Principal Operations spoke to the content of the report that sought retrospective approval for the College Financial Forecast Return (FFR), which was submitted in draft form to Glasgow Colleges Regional Board (GCRB) and the Scottish Funding Council (SFC) for the 30 June 2022 deadline. She reminded members that the FFR was an annual key document for the Scottish Funding Council (SFC). She added that this financial year the information would be gathered in two tranches:

- Stage 1– College FFR 2021-22 and 2022-23, to collate data relating to the 2021-22 projected outturn and the 2022-23 budget with a return date of 30 June 2022; and
- Stage 2 - Full FFR 2021-22 to 2026-27 in line with the SFC Circular issued on 11 August 2022 with a deadline of 30 September 2022.

J Evans provided members with an overview of the FFR, planning assumptions and scenarios, including public sector pay, attached to the report as appendix 1. She highlighted that the FFR showed the College is financially stable over the next three years, but careful management and a number of significant actions would have to take place to ensure the position presented in the College's budgets for 2022-25 is achieved. She added that the FFR 2021-22 to 2026-27 would be presented to the Board of Management, for final approval, at the meeting being held on 10 October 2022.

In response to a question from R Doyle, J Evans informed that a provision for rising energy costs had been set in the budget, approx. doubling the charges, using the information provided by APUC. She added that the cost of living rises had not been included.

She highlighted that the SFC were being asked by the Scottish Government to make in year savings therefore a challenging budget had been set. The Chair highlighted the importance of the Quarter Forecasts being considered by the Finance and Resources Committee timeously. He also added that lobbying political stakeholders would be very important when the forecasted challenges come to fruition.

Members of the Board of Management agreed to:

- i) note the contents of this report, the planning assumptions and the appendices to the report;
- ii) approve the draft FFR which was submitted to GCRB and SFC by 30 June 2022, so that a final version can now be issued;
- iii) note that a full (draft) FFR for 2021-22 to 2026-27 will now be prepared for submission to GCRB and SFC by 30 September 2022, which will be presented to the Board for final approval at its meeting on 10 October 2022; and
- iv) authorise the Vice Principal Operations to make amendments to the College submission if requested by GCRB and report to the Financial and Resources Committee if this occurs.

12. Secretary to the Board of Management – NOT IN THE PUBLIC DOMAIN

As the Secretary to the Board of Management had declared an interest in this item, she left the room at this point.

The Chair spoke to the content of the report that sought to consider and approve arrangements to ensure a Secretary to the Board of Management is in place to maintain the high-level support and governance standards that are in place. He highlighted that the post had been advertised and that there were two applicants, one withdrew before interview leaving L Ellison as only applicant.

I Patrick provided members with an overview of the report. He highlighted that the Secretary to the Board of Management had met all her objectives for academic year 2021/22 and had added value to the Board of Management, as well as supporting him as Chair. He noted that her performance objectives for academic year 2022/23 attached as appendix 1 to the report.

Members of the Board of Management agreed to:

- i) approve the offer of a permanent contract to Linda Ellison as Secretary to the Board of Management commencing from 1 September 2022; and
- ii) note the Performance Objectives for the Secretary to the Board for session 2022-2023.

The Secretary to the Board of Management re-joined the meeting.

13. Board Development Programme

The Secretary to the Board of Management spoke to the content of the report that sought to provide an update on Board member development and engagement activities for academic session 2021/22 and to agree a member development programme for 2022/23.

L Ellison reminded members that as part of their role there is a requirement to undertake appropriate training and development as set out in the Code of Good Governance. She highlighted that it is compulsory for new Board members to undertake the mandatory induction facilitated by Colleges Development Network (CDN).

She drew members attention to the list of development sessions attended by members in academic session 2021/23 attached as appendix 1 to the report. In addition, she took members through the planned development activities for academic session 2022/23.

The Chair highlighted the development session on Power BI and Scorecard being facilitated by the Principal and held on 6 December 2022. J Evans noted that she was happy to deliver her presentation on Financial Awareness to the new members of the Board.

The Principal added that the College would work to identify an appropriate person to deliver the training on social recovery planning.

Members of the Board of Management agreed to:

- i) note the development programme undertaken for 2021/22 as detailed in Appendix 1; and
- ii) consider and approve the outline member development programme for 2022/23 which is detailed in Appendix 2, recognising that this may be subject to amendment.

Action: The Principal would work to identify an appropriate person to deliver the Board training on social recovery planning during session 2022/23.

14. Board of Management Self-Evaluation Outcomes 2021/22 and Process 2022/23

The Secretary to the Board of Management spoke to the content of the report that sought to provide members with feedback on the exercise undertaken during 2021/22 and provides an update on evaluation arrangements for 2022/23.

She provided members with an overview of her report. She highlighted the key points from the self-evaluation exercise, that are achievable and measurable within one year, would be added to the Governance Action Plan.

C Breathnach referenced the Board weakness in relation to equality and diversity and if the Board reflected the communities it serves. He asked how this weakness would be addressed. The Chair informed members that this would be considered as part of the Board recruitment exercise due to be undertaken in the Spring of 2022; the Board currently has vacancies for two members.

Members of the Board of Management agreed to:

- i) note the contents of this report and appendices;
- ii) endorse the findings from the Board evaluation and agree the development actions identified through the self-evaluation 2021/22 be incorporated into the Governance Action Plan;
- iii) note the outcomes from the committee evaluations and that feedback will be provided to the Committee Chairs by the Chair and Board Secretary; and
- iv) note the self-evaluation for 2022/23 will be reviewed by the Secretary to the Board and progressed in line with the Board's agreed process and timescales.

15. Communications, Marketing and Stakeholder Engagement Framework 2022/27

The Vice Principal Operations spoke to the content of the report that sought to present the new Communications, Marketing and Stakeholder Engagement Framework to the Board of Management for approval. She added that the new Framework replaces the

former Internal and External Communication Strategies and now also included Marketing and Stakeholder Engagement.

J Evans reminded members that the College profile had previously been raised as a key risk by Board members. She noted that Stand had been commissioned by the College to help deliver the third strand of the campus reinvestment project, the College Environment, producing an impactful brand to help address the risk identified by Board members.

She highlighted that it was anticipated that a presentation be delivered to Board of Management meeting being held on 10 October 2022.

J Evans provided members with an overview of the Framework.

H McNeil asked if the seven communication objectives outlined on page 16 of the document were comprehensive enough to achieve the desired impact, and whether these they been crossed matched with the key indicators noted on page 16. J Evans agreed to review the objectives and indicators once the branding work was complete and any associated messaging was agreed.

R Doyle commented that he really liked the stakeholder analysis section of the Framework. He asked about costs related to the external lighting of the building and J Evans confirmed that the intention would be to use solar lighting to do this. He added that he welcomed the content of 5.2 Management.

J Evans informed members that it is the intention to bring a revised version of the framework to the Board in December 2022, following the branding exercise.

The Principal provided members with a brief summary on Power Bi and how this would be used to report against targets. He added that a comprehensive presentation on Power Bi would be delivered to the Board of Management on 6 December 2022.

The Chair added that he had agreed with the Principal that a structured programme of engagement meetings with politicians and stakeholders be produced.

M O'Donnell asked if the ambitions contained in the Framework could be delivered with the marketing resources available. J Evans added that the College has limited resources within the existing Comms and Marketing Team, but that there is expertise and capacity within the College to support implementation of the new Framework and output from the current branding work.

The Secretary to the Board asked members that as it was now 7pm and in accordance with the Standing Orders were they content to extend the time limit and continue discharging the remaining items on the agenda. Members agreed.

Members of the Board of Management agreed to:

- i) approve this new Framework;
- ii) note that the Appendix 1 is a live document which will not be brought to the Board for approval if and when it is revised. It will be managed by the Comms and Marketing Team and reviewed by the Communications & Marketing Forum;

- iii) note the brand activity that is taking place as part of the Campus Reinvestment Project - College Environment workstream, which will be presented to the Board at a future meeting; and
- v) note that the Framework will be updated and revised as appropriate during 2022-27 and that the Board will be asked to approve any material revisions.

Actions:

- **presentation on the branding of the College be delivered at the Board meeting being held on 10 October 2022; and**
- **Updated version of the Communications, Marketing and Stakeholder Engagement Framework 2022/27 be brought to the Board meeting being held on 12 December 2022**

16. Grievance Policy and Procedure

The Director of People and Culture spoke to the content of the report that sought to apprise members of the outcome to the review of the Grievance Policy and Procedure and request approval from the Board of Management.

D Shiels reminded members that, in accordance with the National Recognition and Procedures Agreement, a national policy in relation to Grievance was to be produced for the Sector. She highlighted that this exercise had yet to commence and noted that the procedure was a matter for consultation with local Trade Union representatives.

She took members through consultation that had taken place with the local representatives on the document and noted that she had received feedback from EIS, however, no feedback had been received from Unison until that week; they had noted an objection. It had been agreed to consider this at the next JNCC meeting being held in October 2022.

She informed members that due to the above, she recommended members extend the existing policy until June 2023 with the aim to present it to the Finance and Resources Committee, for approval, in August 2023.

C Breathnach noted that on page 3 of the covering report it references that the Grievance Policy and Procedure will go to the Finance and Resources Committee, in future, for approval. He noted that union representatives did not attend the Finance and Resources Committee and suggested this should come to the Board of Management. The Chair reminded members that it had been agreed at a previous Board meeting that a number of policies, that had not been substantially amended after review, would stop at an appropriate Standing Committee and only come to the Board of Management for approval if substantial changes had been made. He added that union representatives would be consulted prior to the policies going to the Standing Committees.

Members of the Board of Management agreed to:

- i) note the content of this report and its Appendix;
- ii) approve to extend the existing Grievance Policy and Procedure until June 2023;
- iii) note that should EIS/FELA and Unison have any material changes on reading the final version, the Board may be asked to consider the Policy and Procedure again; and

- iv) delegate authority to the Finance and Resources Committee to approve future amendments to the Grievance Policy and Procedure and note that the document will be presented to the Board for information only to provide consistency of approach with other HR policies.

17. 2022/23 – 2024/25 - Student Outcome Performance Targets

The Vice Principal Curriculum and Quality Enhancement spoke to the content of the report that sought to set out for members the College level student outcome performance indicator (PIs) targets for period 2022/23 to 2024/25.

R Ashton took members through the content of his report.

He highlighted that academic session 2018/19 PIs had been used as a benchmark to analyse and set the College-level ambitions and targets. He also highlighted the next three years PI targets as set out in the appendix to the report and the two steps being implemented by the College to improve PIs.

In addition, he took members through the six areas of action currently being prioritised by the College to support the improvement of PIs.

In a response to a question from D Grenham, R Ashton informed that the College do not have a huge amount of data on why students withdraw. He added that it is anticipated that the restructure of the Student Support Services Team will assist with this as retention is key.

M Allison thanked R Ashton from producing this report and welcomed this and the Communications, Marketing and Stakeholder Engagement Framework 2022/27 as a step forward; both point the College in the right direction.

The Chair noted that partial success for the College cohort of students is not a failure. The Principal agreed with the Chair and added that the term is used by the Scottish Funding Council (SFC) and Education Scotland (ES). R Ashton provided members with clarity and definition on the term success and partial success. I Beach informed members that the SFC are the body that set the criteria and ask college to submit this data. He added that the key to improve attainment was to increase partial success.

Members of the Board of Management agreed to approve the performance improvement ambitions set out within the proposed student outcome performance targets.

18. Update of Foundation Apprenticeship Programme and VS (Appendix 1 – NOT IN THE PUBLIC DOMAIN)

The Vice Principal Operations spoke to the content of the report that sought to provide an update in relation to the Foundation Apprenticeship Programme, specifically in relation to the Voluntary Severance (VS) Programme at the end of 2021/22.

She provided members with a summary of her report including the final VS costs as noted in appendix 1 to the report.

The Chair thanked J Evans for the work undertaken on behalf of the College.

Members of the Board of Management agreed to note the content of the report.

19. Auditor General's Report – Scotland's Colleges 2022

The Vice Principal Operations spoke to the content of the report that sought to highlight the key messages contained in the Auditor General's Report.

J Evans provided members with a summary of her report and highlighted the three key messages from the Auditor General's Report. She noted that it reinforced the message that an appropriate level of funding would be key to the Sector.

The Chair thanked J Evans and added that her report summed up the key messages well.

Members of the Board of Management agreed to note the content of the report.

20. Performance Objectives

a) Review of Performance of Chair of Board of Management

As the Chair of the Board of Management had declared an interest in this item, he left the room at this point. The Vice Chair took over as Chair for this item.

The Secretary to the Board of Management spoke to the content of the report that sought to report on the review for the year 2021/22 and advise on the Chair's proposed objectives for 2022/23.

She provided members with a summary of her report and highlighted that GCRB had approved the Chair to serve a second term of up to four years. She noted the positive results of the Chair Evaluation exercise attached as appendix 1 to the report.

Members of the Board of Management agreed to:

- i) note the contents of this report and its appendix; and
- ii) note that this report will also be provided to the Chair of the Glasgow Colleges Regional Board for information.

The Chair re-joined the meeting.

b) Principal's Performance Objectives 2022/23

The Chair spoke to the content of the report that sought to advise members on the Principal's performance objectives for academic year 2022/23 and to seek any comments from Board members.

I Patrick provided members with a summary of his report. He highlighted that he, the Vice Chair and the Secretary to the Board of Management, had met with the Principal on 11 August 2022 to undertake his annual performance review and set his objectives for 2022/23 as set out in appendix 1 to the report. He added that there were no issues identified at the Performance Review meeting that required to be reported to the Executive Committee.

Members of the Board of Management agreed to note the Principal's performance objectives for 2022/23.

21. a) Minister from HEFEYET, Letter of Thanks to Glasgow Kelvin College – 13 June 2022

Members noted the content of the correspondence.

- 22. Meetings Schedule – Online, On Campus with Location and Rooms**
Members noted the content of the document provided for their information.
- 23. Risk Management – Risk Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new risk management issues had arisen as a consequence of the business conducted at the meeting held on 29 August 2022.
- 24. Equality Management – Equality Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new equality management issues had arisen as a consequence of the business conducted at the meeting held on 29 August 2022.
- 25. Data Protection – Data Protection Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new data protection issues had arisen as a consequence of the business conducted at the meeting held on 29 August 2022.
- 26. Closure**
The meeting closed at 7.45pm with the Chair thanking members for their attendance and contribution.
- 27. Date of Next Meeting**
The Chair informed members that there would be a tour of the Easterhouse Campus at 4.30pm prior to the commencement of the next Board meeting. He encouraged members to take the tour to see first-hand the huge amount of work undertaken to improve the student areas and learner experience over the summer break.
- The date of the next meeting is Monday 10 October 2022, room F/05 & F/07, Easterhouse Campus